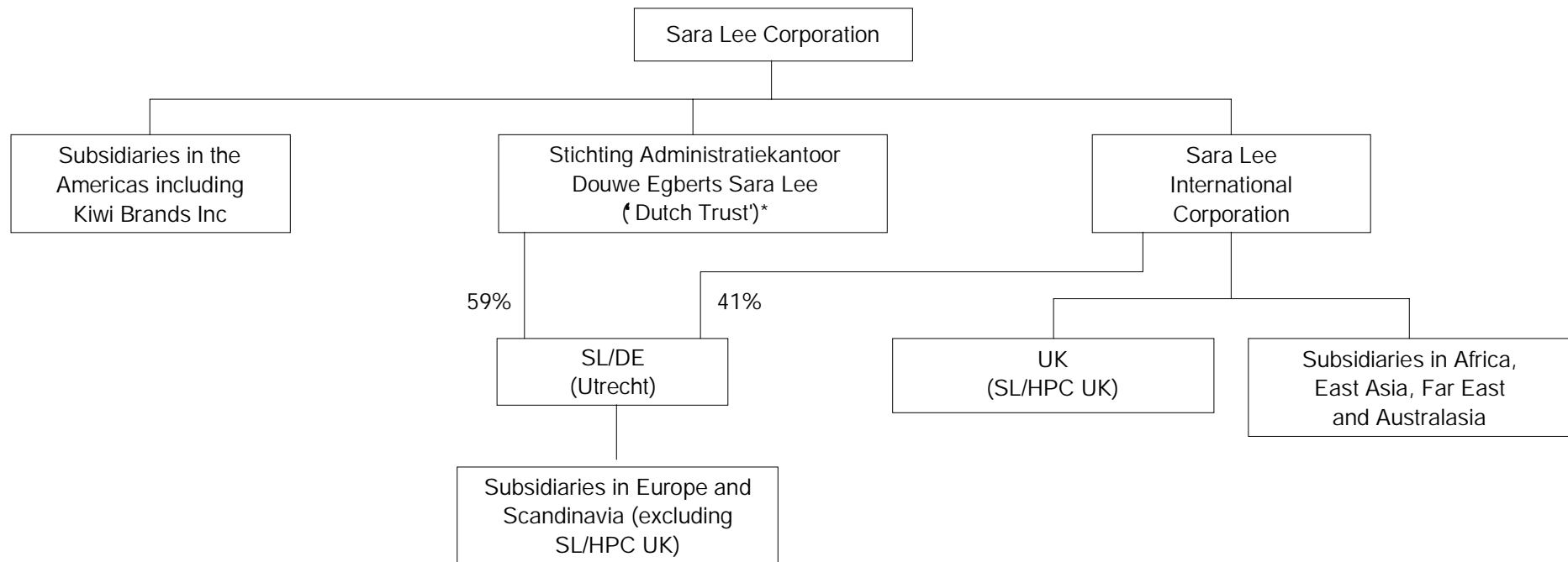


APPENDIX 2.1
(referred to in paragraph 2.4)

Sara Lee: simplified legal structure

Abbreviated ownership structure of subsidiaries with shoe care manufacturing and/or marketing operations



Source: Sara Lee.

*While legal ownership and voting rights remain with the trust, the beneficial rights are held by the Sara Lee Corporation, and the trust is required to exercise its vote taking the financial interests of the Sara Lee Corporation into account.