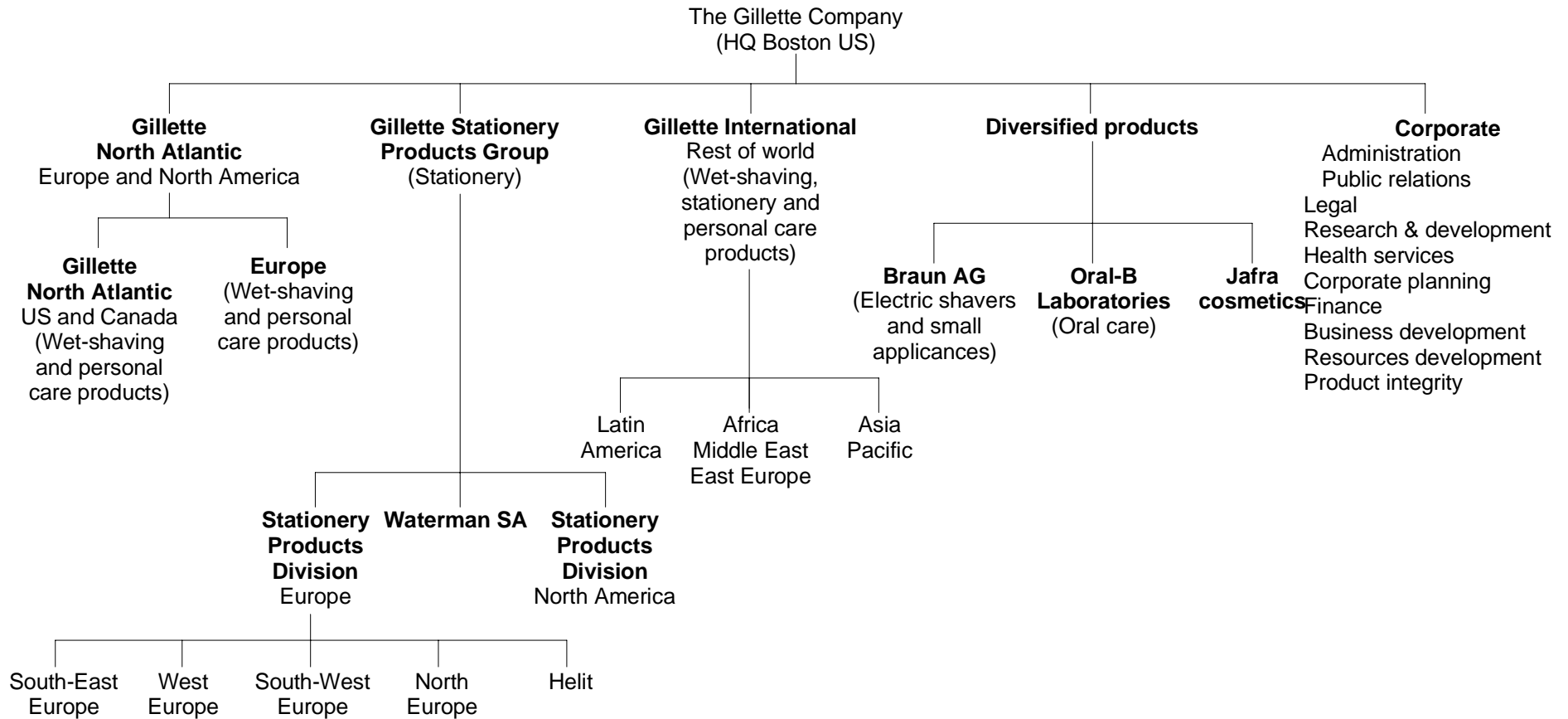


APPENDIX 2.1  
*(referred to in paragraph 2.7)*

**Gillette's world-wide organizational structure**



Source: Gillette.