

APPENDIX 2.5
(referred to in paragraph 2.14)

**Gillette UK: sources and application of funds
for the five years to 30 November 1991**

£ million

	<i>Years ended 30 November</i>				
	1987	1988	1989	1990	1991
<i>Sources</i>					
Profit/(loss) before tax	5.2	0.3	9.0	(1.2)	14.9
Add back non-cash items:					
Depreciation	3.2	4.1	4.5	5.0	5.1
Other	<u>(0.1)</u>	<u>0.0</u>	<u>1.4</u>	<u>0.2</u>	<u>0.3</u>
Funds from operations	8.3	4.4	14.9	4.0	20.3
Funds from other sources	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total sources	8.3	4.4	14.9	4.0	20.3
<i>Applications</i>					
Net (purchase)/disposal of fixed assets	(3.5)	(11.7)	(7.8)	(7.6)	(8.0)
Taxation paid	(3.6)	(1.4)	(1.7)	(3.2)	(0.9)
Dividend paid	(7.7)	(1.5)	(2.0)	(1.0)	(0.0)
Additions to investments	(0.0)	(0.0)	(2.1)	(11.5)	(0.0)
(Increase)/decrease in working capital	<u>(14.6)</u>	<u>17.2</u>	<u>12.5</u>	<u>13.0</u>	<u>(5.3)</u>
Total applications	(29.4)	2.6	(1.1)	(10.3)	(14.2)
Net increase/(decrease) in balance at bank and cash in hand and decrease/(increase) in short-term borrowings	(21.1)	7.0	13.8	(6.3)	6.1

Source: Gillette UK.
